

John Richard
President & CEO



February 13, 2009

Michele Walter, Director
AMS Planning & Research
2150 Post Road
Fairfield, CT 06824

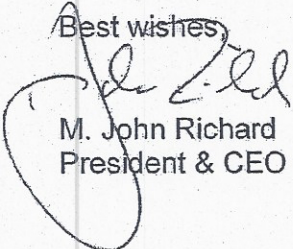
Dear Michele,

The Adrienne Arsht Center for the Performing Arts of Miami-Dade County has decided not to propose a plan for the Coconut Grove Playhouse. We are not prepared to utilize the available \$20 million to construct and operate a 300 seat theater for the purposes and conditions described in the RFP criteria.

We recognize the noteworthy intention of this important undertaking. At a future time we would welcome the distinction of becoming a community partner to assist in the contemplated vision of a new beginning for the Coconut Grove Playhouse.

Many thanks for having the confidence in our expertise to submit a plan.

Best wishes,



M. John Richard
President & CEO